

Action Plan

Introduction

This action plan provides a high-level framework for Council to develop into a more detailed action plan that it will update from time to time to reflect current resources, opportunities and priorities

Component	Outcome	Outcome Timing	Outputs		Actions		Stakeholders		
	Outcome Sought		Key Enabler Outputs	PSP and UDF Planning requirements	Key Actions	Action Timing	Lead	Internal Partners / Stakeholders	External Partners / Stakeholders
1. Active Transport and Public Transport: Enabling Access to Services									
1.1 Early Public Transport and Active Travel Provision	Timely delivery of northern major signalised intersection on Derrimut Road to allow direct bus and cycling access to the Indoor Recreation Centre site.	SEED	Staging Plan within the Urban Design Framework (UDF). Stage 1 plan.	UDF Staging Plan and associated requirements and guidelines.	1. Implement Stage 2 Plan	SEED	Council Developer	City Transport Strategy & Stakeholder Engagement	Resilient Melbourne DELWP DoT Neighbouring developers (if relevant)
	Timely delivery of east street from Dry Creek to Rail Station, including a bus capable street, key pedestrian and bicycle path connections to services within surrounding precinct, including the Secondary College and recreation reserve.	NURTURE to GROW	Staging Plan within the Urban Design Framework (UDF). Stage 2 plan.	UDF Staging Plan and associated requirements and guidelines.	2. Implement Stage 2 Plan	NURTURE to GROW	Council/ Developers	City Transport Strategy & Stakeholder Engagement	Resilient Melbourne DELWP DoT Neighbouring developers (if relevant)
	Adoption of active travel as a means of travel within the UDF area to and from services in neighbouring communities.	SEED to NURTURE	On-Demand Shuttle Business case	Bus capable roads delivered in accordance with the Staging Plan forming part of the UDF.	3. Draft a Business Case for on-demand shuttle service.	SEED to NURTURE	Council/ Developers	City Transport Strategy and Stakeholder Engagement	Resilient Melbourne DELWP DoT
			Funding secured for On-Demand Shuttle		4. Deliver enabling pedestrian and cycle paths and roads in first stages of subdivision	SEED to NURTURE	Council Developers	City Transport Building & Planning	
			Commence On-Demand Shuttle		5. Deliver and operate on-demand shuttle services	SEED to NURTURE	Shuttle service provider (DoT/ private)	City Transport	"Resilient Melbourne DELWP DoT Developer Neighbouring developers"

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1.2 Bus Services and Bus Infrastructure	Permanent, regular bus services connecting to: Tarneit Railway Station, Werribee City Centre and key Community infrastructure and schools beyond the Tarneit Major Town Centre"	NURTURE	Bus Service Business Case and Advocacy Strategy	Bus capable roads as part of development, specifically implementation of Stage 2 which provides bus capable connection to the rail station. Expanded bus interchange, if required as part of the rail station environs upgrade.	1. Draft Bus Services Business Case & Advocacy Strategy	GROW	Council Developers	City Transport Strategy & Stakeholder Engagement	Resilient Melbourne DELWP DoT Neighbouring developers (if relevant)
					2. Lobby DoT for planning and provision of local bus services through deviation of existing routes and/ or addition of new routes	GROW	Council Developers	City Transport Strategy & Stakeholder Engagement	Resilient Melbourne DELWP DoT Neighbouring developers
					3. Plan delivery timing of bus-capable roads and bus infrastructure to enable local bus routes and services	GROW	Council Developers	City Transport	DoT Neighbouring developers
					4. Deliver bus-capable roads and bus infrastructure to enable local bus routes and services	GROW	Council Developers	City Transport Building & Planning	DoT Neighbouring developers
					5. Deliver and operate local bus services	GROW	DoT	City Transport	Developer Neighbouring developers
1.3 Train Services & Railway Station	Electrification of Regional Rail Corridor to allow for increased services to Melbourne CBD	GROW to THRIVE	Railway Station and Train Service Business Case and Advocacy Strategy	Railway station site	1. Draft a Railway Station and Train Services Business Case and Advocacy Strategy	GROW to THRIVE	Council	City Transport Strategy and Stakeholder Engagement	Developer Resilient Melbourne DELWP
					2. Lobby Premier's Office, Treasurer/ Local MP, Rail Projects Victoria, DoT and other relevant parts of State Government for earlier provision of Railway Station and Train Services	GROW	Council	City Transport Strategy and Stakeholder Engagement Director City Design and Liveability CEO	Premier's Office Treasurer/ Local MP - Hon. Tim Pallas Rail Projects Victoria Department of Transport DELWP 20 Minute N'Hoods Developer Neighbouring developers

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2. ENGAGEMENT, ACTIVATION & PLACE MANAGEMENT: SEEDING & CULTIVATING A VIBRANT TOWN CENTRE									
2.1 Traditional Owner Engagement & Participation	Meaningful participation and engagement of Traditional Owners in place-creation and activation of the Town Centre. Traditional Owner culture celebrated appropriately in the Town Centre.	SEED to NURTURE	Traditional Owner Participation and Engagement Strategy	Sustainability Requirement to prepare a Traditional Owners’s Engagement Strategy, major focus towards Dry and Skeleton Creek Landscape Masterplan.	1. Create a Traditional Owner Participation and Engagement Strategy that is complementary to/integrated with developer’s engagement work.	SEED to NURTURE	Council	Urban Futures Community Development Vibrant City Centres	Bunurong Land Council Aboriginal Corporation Developer DELWP 20min Neighbourhoods Team Resilient Melbourne
2.2 Community Engagement & Participation	Meaningful participation and engagement of existing and emerging Community in place-creation and activation of the Town Centre. Local Community develops pride and a sense of ownership for the Town Centre.	SEED to NURTURE	Community Participation and Engagement Strategy	Sustainability Requirement to prepare a Community Participation and Engagement Strategy.	1. Create a Community Participation and Engagement Strategy that is complementary to/ integrated with developer’s engagement work.	SEED to NURTURE	Council	Urban Futures Community Development Vibrant City Centres	Community & Community Groups Developer DELWP 20 min Neighbourhoods Team Resilient Melbourne
2.3 Temporary & Early Activation	Early activation of the town centre with temporary uses and infrastructure to seed community participation and engagement & connection, local service provision, & local economic activity. Phase 1 of Activation Strategy.	SEED to NURTURE	“Research on successful approaches to funding, governance and implementation models for early activation & temporary infrastructure Early Activation and Temporary Infrastructure Strategy and Implementation Plan - including community involvement and engagement Early Activation and Temporary Infrastructure Business Case”	Sustainability Requirement to prepare a Phase 1 Early Activation Strategy.	1. Create a Temporary and Early Activation Working Group including all relevant external parties	SEED to NURTURE	Council	Urban Futures Community Development Vibrant City Centres	Developer DELWP 20 min Neighbourhoods Team Resilient Melbourne

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					2. Conduct Research on how best to implement temporary infrastructure and services. In particular, the practical governance, funding partnership, delivery and management arrangements between the community, developer, local government, and State Government.	SEED to NURTURE	DELWP 20min Neighbourhoods Team Resilient Melbourne	Urban Futures Community Development Vibrant City Centres	Developer DELWP 20 min Neighbourhoods Team Resilient Melbourne
					3. Draft a Community Access plan, recommending initiatives to physically and virtually connect new residents to community infrastructure and services (schools, railway stations, shops, supermarkets, MCH services, etc) in neighbouring communities in the interim before such services are able to be provided within the UDF area. Should be drafted in parallel to and integrating with the Temporary Infrastructure and Service Delivery Master Plan.	SEED to NURTURE	Resilient Melbourne Council Developer	Urban Futures Community Development Community Support Libraries & Community Learning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space	Developer DELWP 20 min Neighbourhoods Team Resilient Melbourne Community & Community Groups

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2.4 Ongoing Activation & Place Management	Ongoing activation and place management of the town centre, continuing to build and maintain community participation and engagement, connection, local service provision, and local economic activity, including supporting local business in Small Office Home Office (SOHOs) and Warehouse Office Home Office (WOHOs). Phase 2 of Activation Strategy.	NURTURE to MATURE	"Place Management Strategy and Model MOU with Developer on approach to place management"		4. Draft a Temporary Infrastructure and Service Delivery Master Plan, as per Monash Uni's recommendation, also including governance, funding, delivery, partnership and management arrangements.	SEED to NURTURE	Resilient Melbourne Council Developer	Urban Futures Community Development Vibrant City Centres Community Support Libraries & Community Learning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space	"Developer DELWP 20 min Neighbourhoods Team Resilient Melbourne Community & Community Groups"
					5. Implement the Community Access Plan and Temporary Infrastructure and Service Delivery Master Plan.	NURTURE to GROW	Resilient Melbourne Council Developer	Urban Futures Community Planning Vibrant City Centres Community Support Libraries & Community Learning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space	Developer DELWP 20 min Neighbourhoods Team Resilient Melbourne Community & Community Groups
					1. Create a Place Management Strategy and Model for the Tarneit Major Town Centre	SEED to NURTURE	"Council Developer/ Land Owner"	Vibrant City Centres Urban Futures Community Planning Community Support Libraries & Community Learning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space Roads and Maintenance	Department of Transport

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					2. Draft a Memorandum of Understanding with Developer/ Land Owner on joint approach to place management	SEED to NURTURE	Council Developer/ Land Owner	Vibrant City Centres Urban Futures Community Planning Community Support Libraries & Community Learning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space Roads and Maintenance	Department of Transport
2.5 Place Transition & Evolution	Transition and evolution of the town centre over time, to more intensive development, higher density housing and office uses, in line with the community's evolving needs, especially once the Railway Station is delivered.	THRIVE to MATURE	UDF protects long term strategic redevelopment sites.			GROW			
2.5.1 Strategic Site Acquisition & Intensification	Acquisition of a Strategic Site by Council for interim use and development, with a view to a high density catalyst redevelopment once the railway Station is delivered, servicing community's evolved needs (e.g. office, affordable apartment housing etc)	NURTURE TO MATURE	Strategic Site Acquisition by Council	Key Sites are indicated in the UDF.	1. Write business case to Council for potential site acquisition	Prior to UDF Adoption	Council	Urban Futures Strategic Property Management Deals, Investments & Major Projects Community Planning Vibrant City Centres	Developer
					2. Enter into an agreement with the landowner / developer for site purchase	Prior to UDF Adoption	Council	Urban Futures Strategic Property Management Deals, Investments & Major Projects Community Planning Vibrant City Centres	Developer
					3. Create strategy for interim site use/ development	NURTURE	Council	Urban Futures Strategic Property Management Deals, Investments & Major Projects Community Planning Vibrant City Centres	Developer
					4. Redevelop site for more intensive and needed uses once Railway Station delivered	MATURE	Council	Urban Futures Strategic Property Management Deals, Investments & Major Projects Community Planning Vibrant City Centres	Developers

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2.7 Civic Site Intensification	Preservation of the opportunity to intensify development and use of the Civic Sites in the long term.	MATURE	Strategic Site Acquisition by Council	Civic Site Master Plan required to outline how the site could be further developed and intensified over time	1. As part of the Civic Site Master Plan, explore and outline how the site could be further developed and intensified over time.	SEED to NURTURE	Council	Urban Futures Vibrant City Centres City Transport Building & Planning	Developer
2.8 Core Retail/ Mixed Use Site Intensification	Preservation of the opportunity to intensify development and use of the Core Retail/ Mixed Use Site in the long term.	MATURE	UDF protects long term strategic redevelopment sites.	Core Retail/ Mixed User Master Plan required to outline how the site could be further developed and intensified over time.	1. As part of the Core Retail/ Mixed Use Site Master Plan, explore and outline how the site could be further developed and intensified over time. I.e. the car park infilled and/ or residential/ office use above the retail.	SEED to NURTURE	Developer	Urban Futures Vibrant City Centres City Transport Building & Planning	Developer
3. PLACE CREATION: CRAFTING MEMORABLE, VIBRANT AND INCLUSIVE PEOPLE-FOCUSSED PLACES									
3.1 Sustainability	Incorporate sustainable and resilient thinking at all levels of the planning and design of the Town Centre including energy efficient buildings, water sensitive urban design strategies, waste and recycling strategies and prioritising sustainable transport models. Maximise tree canopy cover, especially along streets and within car parks, and provide green landscaping, green walls, and green roofs throughout the Town Centre to create a naturally cooler environment that increases biodiversity. (Source: UDF, Urban Design Framework Requirement)	NURTURE to GROW	Sustainability Implementation Strategy	All future development applications must be accompanied by either a Sustainable Design Assessment or a Sustainability Management Plan (and Green Travel Plan as applicable) as required by Table 1 of Clause 22.08 - Environmentally Sustainable Development or equivalent of the Wyndham Planning Scheme.	1. Explore with the Developer the opportunity to create an integrated and streamlined approach to targeting and achieving sustainability goals across the Town Centre - across both Developer and Council Sites - including the potential for pre-endorsed standards for developments overed under Clause 22.08 and the ESD framework, and stretch goals.	SEED to NURTURE	Council	Climate Futures Office Building & Planning Smart City Office City Transport Urban Futures Community Planning Vibrant City Centre Facilities & Open Space	Developer Resilient Melbourne

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3.2 Streets and Public Realm	The Tarneit Major Town Centre will deliver a vibrant and welcoming public realm, comprised of leafy, pedestrian/ cycle friendly streetscapes and unique, high-quality public spaces. Overall, the public realm will present a strong urban character with high-quality landscaping to create a lush and green Town Centre. The inclusion of 'green' wherever possible is a key principle for the Town Centre, in order to reduce the Urban Heat Island Effect. This will create a more sustainable, resilient and naturally cooler urban environment. Streetscapes within the Town Centre will be comfortable, safe, inviting and easy places for people to walk, gather, linger and socialise. They will feature wide footpaths with shade, shelter, street furniture, lighting, seating, waste bins, services and signage incorporated in an integrated way, ensuring footpaths are uncluttered and pedestrian friendly. (Source: UDF vision, diagrams, requirements and guidelines).	NURTURE to GROW		Streetscape Landscape Masterplan	1. Draft a Streetscape Landscape Masterplan in collaboration with and to the satisfaction of Council, including the inclusion of sustainability, community access and inclusion and Smart City outcomes.	SEED to NURTURE	Developer/ Land Owner	Climate Futures Office Building & Planning Smart City Office City Transport Urban Futures Community Planning Vibrant City Centre Facilities & Open Space Roads & Maintenance	
					2. Design, get approval and construct the Streets and Public Realm	Ongoing	Developer/ Land Owner	Climate Futures Office Building & Planning Smart City Office City Transport Urban Futures Community Planning Vibrant City Centre Facilities & Open Space	
					3. Maintain the public streets and public realm to a standard appropriate to the status of the Town Centre and achievement of the UDF vision.	Ongoing	Council	Facilities & Open Space Roads & Maintenance	

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3.3 Town Core Precinct	This precinct is a compact urban core that acts as the ‘heart’ of the Town Centre and has a strong vibrant character. It is oriented around a high-quality public realm; the Town Square and shared zone Main Street, which are the focal point of the Town Centre. The precinct will be characterised by high-quality built form with fine-grain, active frontages which create a level, pedestrian friendly environment. It will be home to a diverse offering supermarkets, department stores, specialty retail, entertainment and civic uses including a proposed library and performing arts centre.	NURTURE to GROW							
3.3.1 Indoor Recreation Centre	Integrated Indoor Recreation Facility and related facilities and services that activates and forms the north western edge to the Town Core.	NURTURE to GROW	Indoor Recreation Site Concept Design	Indoor Recreation Centre Site Master Plan	1. Explore key opportunities and high level service and performance requirements to arrive at an Indoor Recreation Centre Site Concept Design.	SEED to NUTURE	Council	Vibrant City Centres Urban Futures Community Planning Community First Community Support Libraries & Community Learning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space	Developer Community Organisations
			Indoor Recreation Centre Site Spatial Master Plan		2. Draft a spatial Master Plan for the whole Indoor Recreation Centre Site. It should explore how the site can be delivered in stages, in parallel to the Core Retail/ Civic North Site.	SEED to NURTURE			

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3.3.2 Northern and Southern Civic Sites	Integrated Community Facility and Civic Spine that activates the street, nearby park / town square and environs. The Civic Sites are the focus for community life in the Town Centre providing for a diverse range of activities and programs in diversity of welcoming and inclusive internal and external spaces.	NURTURE to GROW	Civic Site Concept design (including Civic Spine and adjacent parkland / town square)	Civic Site Master Plan	1. Explore key opportunities and high level service and performance requirements to arrive at a Civic Site Concept Design.	SEED to NURTURE	Council	Vibrant City Centres Urban Futures Community Planning Community First Community Support Libraries & Community Learning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space	Developer Community Organisations
			Civic Site Spatial Master Plan		2. Draft a Spatial Master Plan for the whole Civic Site including its integration with its environs. It should explore how the site can be delivered in stages, in parallel to the adjacent streets, parkland and development areas.	SEED to NURTURE			
			Civic Site Operational Model		3. Draft an accompanying Operational Model for the Civic Facility and environs.				
3.3.2.a Civic Facility	Activated urban community and arts hub, activated 18 hrs/ day as a centre of community life. A sense of place with high-quality engaging urban design. Buildings provide equitable access to daylight and sunlight.	NURTURE to GROW	Detailed Civic Facility building and landscape design		1. Detailed Civic Facility building and landscape design	SEED to NURTURE	Council	Vibrant City Centres Urban Futures Community Planning Community First Social & Economic Inclusion Community Support Libraries & Community Learning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space	Developer Community Organisations

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			Detailed Civic Facility (operations) plan		2. Details Civic facility service (operations) plan	SEED to NURTURE	Council	Community Planning Project Management Office Building & Planning Facilities & Open Space	Developer Community Organisations
					3. Construct Stage 1 of the Civic facility (Community Centre)	SEED to NURTURE	Council	Community First Social & Economic Inclusion Community Support Libraries & Community Learning Vibrant City Centres Sport & Recreation Facilities & Open Space	Developer
					4. Program, operate and maintain the Civic facility (stage 1)	NURTURE to GROW	Council	Community Support Libraries & Community Learning Communities First Social & Economic Inclusion Vibrant City Centres Sport & Recreation Facilities & Open Space	Developer Community Organisations
					5. Construct Stage 2 of the Civic facility (Library and Performing Arts Centre)	NURTURE to GROW	Council	Community Planning Project Management Office Building & Planning Facilities & Open Space	Developer
					6. Program, operate and maintain the complete Civic facility (Stages 1 & 2)	THRIVE	Council	Community Support Libraries & Community Learning Communities First Social & Economic Inclusion Vibrant City Centres Sport & Recreation Facilities & Open Space	Developer Community Organisations

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3.3.1.a Town Square	"Vibrant, inclusive Town Square serving a range of passive uses and event functions. High amenity, functional and vibrant public space with significant planting. A strong central meeting space for the community."	NURTURE to GROW	Key opportunities, high-level performance requirements through Civic Site Concepts Design (including Civic Spine and Town Square) Civic Site Spatial Master Plan, and Operational Model Civic Site detailed building design, landscape design, and detailed service (operations) plan	Town Square Landscape Master Plan	1. Identify opportunities and key performance requirements for the Town Square as part of Civic Site Concept Exploration and Spatial Master Plan	SEED to NURTURE	Council	Urban Futures Vibrant City Centres Community Planning Community Support Libraries & Community Learning Community Planning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space	Developer Resilient Melbourne
					2. Draft a specific detailed Landscape Master plan for the Town Square. Must be prepared in collaboration with and to the satisfaction of Council prior to the approval of Functional Layout Plan for the part of the the street networkt adjacent to the Town Square.	SEED to NURTURE	Developer Council	Urban Futures Vibrant City Centres Community Support Libraries & Community Learning Community Planning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space	Resilient Melbourne
					3. Design, get approval and construct the Town Square as part of Stage 2 of the Town Centre and Civic Site	NURTURE to GROW	Developer Council	Project Management Office Building & Planning Facilities & Open Space Urban Futures Vibrant City Centres Community Planning & Development Community Support Libraries & Community Learning Community Planning Sport & Recreation Climate Futures Office Smart City Office City Transport	
					4. Program, operate and maintain the Town Square	GROW	Developer Council	Vibrant City Centres Facilities & Open Spaces	

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3.3.2 Civic Spine and Public Streets in the Town Centre Core Precinct	High amenity streetscapes with significant planting as settings for medium and high density retail, residential, commercial and office developments	NUTURE to GROW	"Key opportunities, high-level performance requirements through Civic Site Concept Design, Civic Site Spatial Master Plan, and Operational Model Civic Site detailed building design, landscape design, and detailed service (operations) plan"	Streetscape Landscape Masterplan	1. Identify opportunities and key performance requirements for the Civic Spine as part of Civic Site Concept Exploration and Spatial Master Plan	SEED to NUTURE	Council	Urban Futures Vibrant City Centres Community Support Libraries & Community Learning Community Planning Sport & Recreation Climate Futures Office Smart City Office City Transport Building & Planning Facilities & Open Space	Developer Resilient Melbourne
					2. Draft a Streetscape Landscape Master Plan in accordance with the UDF. Must be prepared in collaboration with and to the satisfaction of Council.	SEED to NUTURE	Developer	Urban Futures Vibrant City Centres Climate Futures Office Smart City Office City Transport Community Planning Building & Planning Facilities & Open Space	Resilient Melbourne
					3. Design, get approval and construct the Civic Spine and Public Streets as part of Stage 1 & Stage 2 of the Town Core works.	NUTURE to GROW	"Council Developer"	Project Management Office Building & Planning Facilities & Open Space Urban Futures Vibrant City Centres Climate Futures Office Smart City Office City Transport	
					4. Program, operate and maintain the Civic Spine	NUTURE to GROW	Council	Facilities & Open Spaces Roads & Maintenance	
					5. Maintain the public streets in the Town Centre Core	Ongoing	Council	Vibrant City Centres Facilities & Open Spaces Roads & Maintenance	